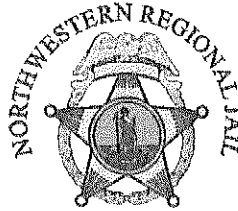


Northwestern Regional Adult Detention Center

Fred D. Hildebrand - Superintendent
Bruce R. Conover - Assistant Superintendent



141 Fort Collier Road, Winchester, VA 22603
(540) 665-6374 (540) 665-1615 FAX

January 31, 2006

Ref: Dr. Kaveh Ofogh

To Whom It May Concern:

Dr. Kaveh Ofogh assumed the role of Primary Health Care Provider at the Northwestern Regional Adult Detention Center on August 1, 2005. Our contract with Dr. Ofogh provides for his presence in our medical department one day per week and his availability for telephone consultations 24 hours per day, 7 days a week. The purpose of this letter is to reflect upon his performance as our Primary Care Physician and to highlight his most notable achievements during the period of our relationship.

The Northwestern Regional Adult Detention Center is a 265 bed, medium security corrections facility with an average daily inmate population of more than 500. Located in Winchester, Virginia, the Detention Center's Medical Department consists of eight nurses, a mental health counselor, and a medical clerk. Dental and psychiatric services are provided by others under separate arrangements. The Center's Fiscal Year 2005 medical costs exceeded \$890,000.

Highly motivated and appreciably cost-sensitive, Dr. Ofogh appears to have a firm grasp of correctional medicine and its unique challenges. In the two calendar quarters since his arrival we experienced a significant reduction in our overall medical costs, with substantially fewer outside referrals and a significant reduction in the number of non-formulary prescriptions issued. Upon his recommendation, we reviewed our laboratory service agreement, and as he advised, achieved nearly a 50% savings by contracting with an alternative provider. Unlike other health care providers with whom we have been associated, Dr. Ofogh's expressed concern for providing efficient services has evidenced itself in his actual practice.

Dr. Ofogh also introduced several new management initiatives which appear to represent his interest in serving as more than the "once a week doctor". He opened the first-ever, direct dialogue with our supporting area medical center and resolved several long-standing issues between the medical center and our medical department. He directed procedural changes within the medical department intended to achieve greater efficiency in patient records management,

and has become far more active than his predecessors in the Detention Center's Quarterly Medical Review procedure. In general, he has in many ways assumed a leadership role we have not previously experienced.

In summary, we have been pleased with Dr. Ofogh's initial performance as our Primary Care Provider. He is enthusiastic, approachable, and appears to be totally committed to providing us the care that is necessary in the most efficient manner possible.

Sincerely,

A handwritten signature in black ink, appearing to read "Fred D. Hildebrand". The signature is written in a cursive style with a large initial "F" and "H".

Fred D. Hildebrand
Superintendent